Appendix 2-1

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Service	# of Active Projects/ Programs	Revised Net City Cost (\$000)		(Surplus) / Additional Funds Required (\$000)	Net Expenditures to Dec 31, 2020 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
Summary of All Projects/Programs	•				•	•	
Fire & Emergency Services	25	\$19,858	\$19,945	\$(88)	\$15,056	76%	\$4,802
Roads	205	\$424,293	\$426,799		\$338,147		\$86,146
MiWay	93	\$370,321	\$370,659	\$(339)	\$344,239		\$26,081
Parks, Forestry & Environment	176	\$189,679	\$189,649	\$30	\$108,479		\$81,199
Mississauga Library	22	\$9,598	\$9,298	\$300	\$2,615		\$6,983
Business Services	14	\$5,074	\$5,084	\$(10)	\$1,772		\$3,301
City Manager's Office	4	\$834	\$834	\$0			\$588
Facilities & Property Management	112	\$105,309	\$106,373	\$(1,064)	\$62,687	60%	\$42,622
Recreation	28	\$98,722	\$98,493	\$229	\$76,112		\$22,610
Information Technology	115	\$61,566	\$61,408	\$159	\$35,122		\$26,445
Land Development Services	30	\$10,604	\$11,410	\$(806)	\$3,622		\$6,982
Culture	30	\$7,050	\$7,047	\$4	\$5,536		\$1,515
Regulatory Services	6	\$458	\$458	\$0			\$2,176
Legislative Services	13	\$3,034	\$5,803	\$(2,768)	\$644	21%	\$2,390
Stormwater	95	\$134,884	\$134,335		\$75,253		\$59,631
TOTAL	968	\$1,441,284	\$1,447,593	\$(6,309)	\$1,067,813		\$373,471
2020		. , ,		.,,,,	. , ,		. ,
Fire & Emergency Services	7	\$2,020	\$2,020	\$0	\$416	21%	\$1,604
Roads	51	\$74,516		\$426	\$36,582		\$37,934
MiWay	20	\$22,531	\$22,531	\$0			\$17,302
Parks, Forestry & Environment	48	\$57,758	\$57,573				\$29,570
Mississauga Library	6	\$2,120	\$2,120	\$0			\$2,115
Business Services	4	\$942	\$942	\$0			\$942
Facilities & Property Management	17	\$14,960	\$13,600	\$1,360	\$1,667	11%	\$13,293
Recreation	6	\$4,999	\$4,785	\$214	\$1,069		\$3,931
Information Technology	41	\$19,497	\$19,200	\$298	\$8,369		\$11,128
Land Development Services	4	\$580	\$580	\$0			\$580
Culture	11	\$1,086	\$1,087	\$(1)	\$365		\$721
Regulatory Services	3	\$425	\$425	\$0			\$345
Legislative Services	3	\$347	\$347	\$0			\$347
Stormwater	24	\$18,285	\$19,755	\$(1,470)	\$5,629		\$12,656
2020 Total	245	\$220,067	\$219,054				\$132,467

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Service	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to Dec 31, 2020 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
2019							
Fire & Emergency Services	5	\$2,512	\$2,567	\$(55)	\$2,230	89%	\$282
Roads	41	\$57,067	\$57,227	\$(160)	\$44,788		\$12,279
MiWay	28	\$39,810					\$8,092
Parks, Forestry & Environment	29	\$36,443	\$36,807	\$(364)	\$23,635		\$12,808
Mississauga Library	3	\$1,048	\$1,048	\$0			\$868
Business Services	1	\$259	\$259	\$0			\$259
City Manager's Office	2	\$298	\$298	\$0	\$0	0%	\$298
Facilities & Property Management	43	\$38,714	\$37,532	\$1,182	\$17,425		\$21,290
Recreation	7	\$10,000	\$9,955	\$45			\$7,721
Information Technology	33	\$27,839	\$27,817	\$23	\$15,315	55%	\$12,524
Land Development Services	2	\$450	\$450	\$0	\$0	0%	\$450
Culture	6	\$839	\$835	\$4	\$401	48%	\$439
Regulatory Services	2	\$33	\$33	\$0	\$(16)		\$49
Legislative Services	4	\$2,236	\$3,566	\$(1,330)	\$349	16%	\$1,887
Stormwater	15	\$14,500	\$14,500	\$0	\$3,110	21%	\$11,389
2019 Total	221	\$232,048	\$232,999	\$(951)	\$141,415		\$90,634
2018	•			· · · ·		•	·
Fire & Emergency Services	4	\$2,540	\$2,540	\$0	\$1,797	71%	\$743
Roads	31	\$49,245		\$(119)	\$43,006	87%	\$6,239
MiWay	5	\$7,178	\$7,172	\$6	\$6,199	86%	\$979
Parks, Forestry & Environment	33	\$49,124	\$49,238	\$(114)	\$26,050	53%	\$23,073
Mississauga Library	3	\$352	\$352	\$0			\$73
Business Services	3	\$2,673	\$2,673	\$0	\$890	33%	\$1,783
City Manager's Office	2	\$536	\$536	\$0	\$246	46%	\$290
Facilities & Property Management	28	\$22,391	\$23,796	\$(1,405)	\$16,802	75%	\$5,590
Recreation	4	\$2,506	\$2,499	\$7	\$2,167	86%	\$339
Information Technology	19	\$4,921	\$4,940	\$(19)	\$3,332	68%	\$1,589
Land Development Services	8	\$5,155	\$5,255	\$(100)	\$834	16%	\$4,321
Culture	5	\$488	\$490	\$(2)	\$247	51%	\$241
Legislative Services	1	\$0	\$100	\$(100)	\$0		\$0
Stormwater	18	\$18,639	\$16,559	\$2,080	\$3,785	20%	\$14,854
2018 Total	164	\$165,747	\$165,514	\$234	\$105,634	64%	\$60,114

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Service	# of Active Projects/ Programs	Revised Net City Cost (\$000)		(Surplus) / Additional Funds Required (\$000)	Net Expenditures to Dec 31, 2020 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
2017							
Fire & Emergency Services	5	\$1,470	\$1,486	\$(16)	\$727	49%	\$743
Roads	35	\$50,396		\$(1,755)	\$32,280	64%	\$18,116
MiWay	25	\$42,907	\$42,916		\$47,187	110%	\$(4,280)
Parks, Forestry & Environment	35	\$13,234	\$12,753	\$481	\$7,467	56%	\$5,767
Mississauga Library	4	\$805	\$805	\$0	\$401	50%	\$405
Business Services	3	\$830	\$830	\$0	\$571	69%	\$259
Facilities & Property Management	17	\$19,664	\$21,851	\$(2,187)	\$19,452	99%	\$213
Recreation	3	\$969			\$872	90%	\$97
Information Technology	16	\$3,970	\$4,007	\$(37)	\$3,315	83%	\$656
Land Development Services	9	\$2,395		\$(300)	\$1,109	46%	\$1,286
Culture	3	\$1,704		\$3	\$1,609	94%	\$94
Regulatory Services	1	\$0		\$0	\$(1,783)		\$1,783
Legislative Services	3	\$198	\$227	\$(29)	\$121	61%	\$77
Stormwater	16	\$20,714	\$20,720	\$(6)	\$10,399	50%	\$10,315
2017 Total	175	\$159,258	\$163,114	\$(3,856)	\$123,727	78%	\$35,530
2016	•		•	· · · · · ·			
Fire & Emergency Services	2	\$3,482	\$3,482	\$0	\$2,461	71%	\$1,021
Roads	15	\$29,996		\$(607)	\$22,718	76%	\$7,278
MiWay	6	\$14,479	\$14,479	\$0	\$15,046	104%	\$(567)
Parks, Forestry & Environment	14	\$9,245		\$(172)	\$5,203	56%	\$4,042
Mississauga Library	3	\$4,923		\$300	\$1,541	31%	\$3,383
Business Services	1	\$200	\$200	\$0	\$154	77%	\$46
Facilities & Property Management	7	\$9,578	\$9,593	\$(14)	\$7,342	77%	\$2,236
Recreation	6	\$26,525	\$26,555	\$(30)	\$19,871	75%	\$6,654
Information Technology	2	\$2,058	\$2,059	\$(2)	\$1,982	96%	\$75
Land Development Services	2	\$70	\$250	\$(180)	\$(87)	-124%	\$157
Culture	3	\$2,905	\$2,903	\$1	\$2,889	99%	\$16
Legislative Services	1	\$80		\$5	\$0	0%	\$80
Stormwater	5	\$4,018	\$4,018	\$0	\$3,075	77%	\$942
2016 Total	67	\$107,559	\$108,258	\$(699)	\$82,196	76%	\$25,363
2015 & Prior							
Fire & Emergency Services	2	\$7,833	\$7,850	\$(17)	\$7,425	95%	\$408
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Summary of Capital Works-In-Progress by Service Area as of Dec 31, 2020

Appendix 2-1

Service	# of Active Projects/ Programs	Revised Net City Cost (\$000)	• •	(Surplus) / Additional Funds Required (\$000)	_	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
Roads	32	\$163,073	\$163,364	\$(291)	\$158,773	97%	\$4,300
MiWay	9	\$243,415	\$243,455	\$(41)	\$238,859	98%	\$4,556
Parks, Forestry & Environment	17	\$23,874	\$23,861	\$14	\$17,936	75%	\$5,938
Mississauga Library	3	\$349	\$349	\$(0)	\$209	60%	\$140
Business Services	2	\$170	\$180	\$(10)	\$157	92%	\$13
Recreation	2	\$53,724	\$53,729	\$(6)	\$49,855	93%	\$3,869
Information Technology	4	\$3,281	\$3,385	\$(104)	\$2,808	86%	\$472
Land Development Services	5	\$1,954	\$2,180	\$(226)	\$1,766	90%	\$189
Culture	2	\$29	\$30	\$(1)	\$25	85%	\$4
Legislative Services	1	\$174	\$1,488	\$(1,314)	\$174	100%	\$0
Stormwater	17	\$58,728	\$58,783	\$(55)	\$49,255	84%	\$9,474
2015 & Prior Total	96	\$556,605	\$558,655	\$(2,051)	\$527,241	95%	\$29,364