

2020 Financial Results

Audit Committee

May 3, 2021

Agenda

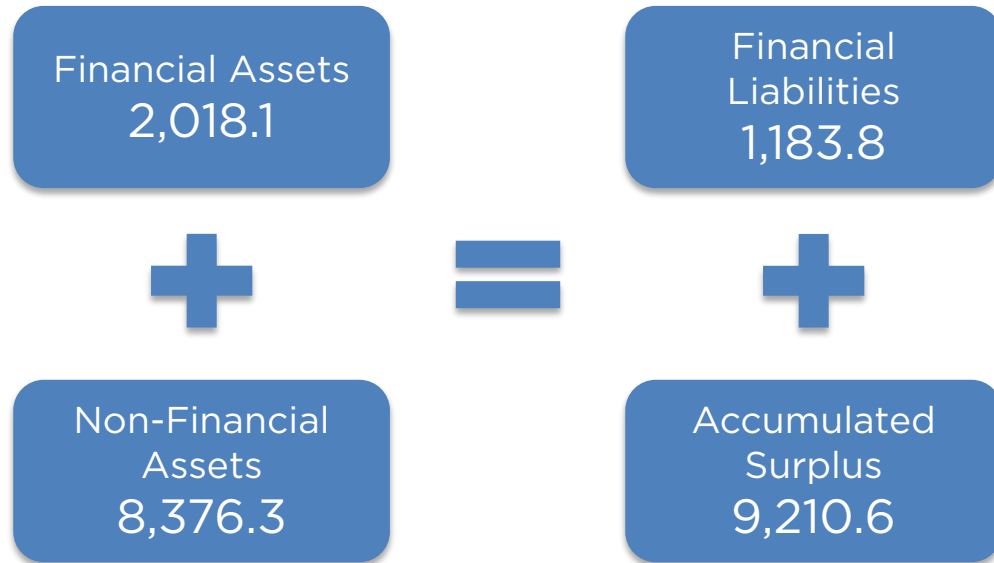
1. Financial Statements vs. Budget
2. Financial Assets
3. Non-Financial Assets
4. Financial Liabilities
5. Accumulated Surplus
6. Revenues
7. Expenses
8. Sustainability Accounting & Reporting

2020 Financial Overview

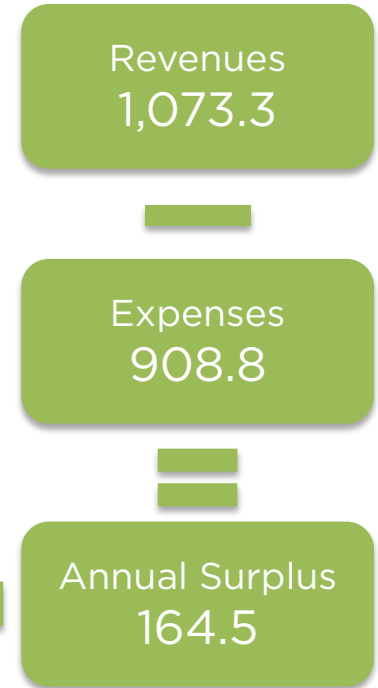
- The City's financial statements are presented on an accrual basis, different than the annual budget approved by Council.
- Amortization is not included in the budget
- Enersource, BIA's
- Employment related liabilities
- Annual surplus versus budgeted surplus

2020 Financial Overview (\$ millions)

Statement of Financial Position

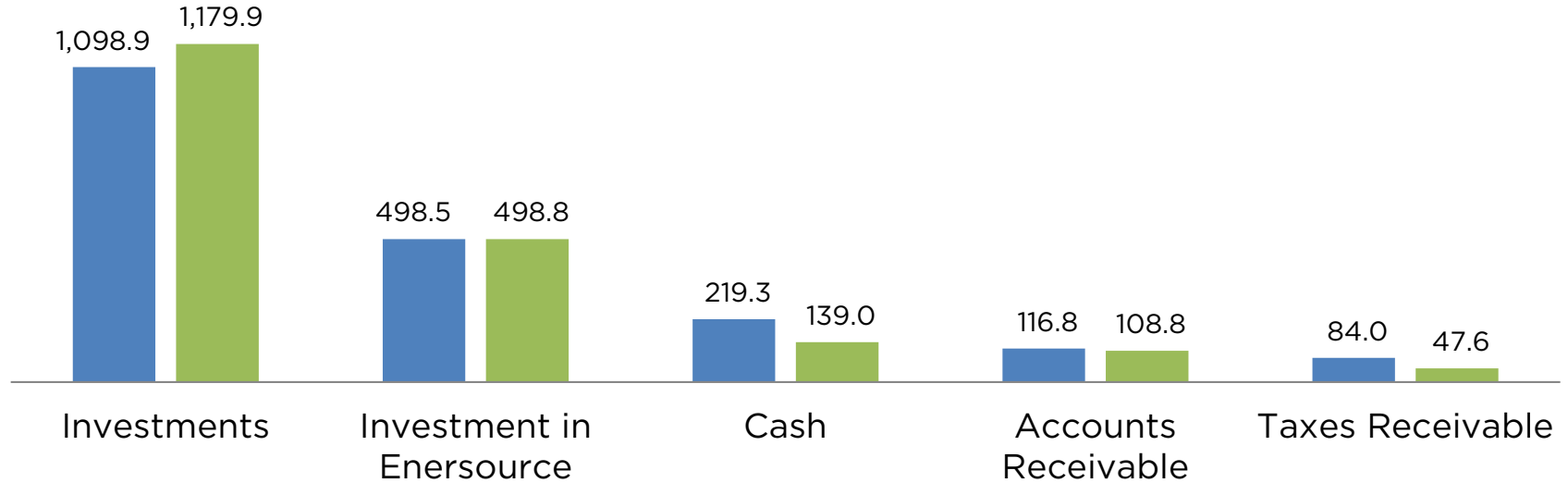


Statement of Operations



Financial Assets (\$2,018.1 million)

■ 2020 ■ 2019



Investment in Enersource Corporation

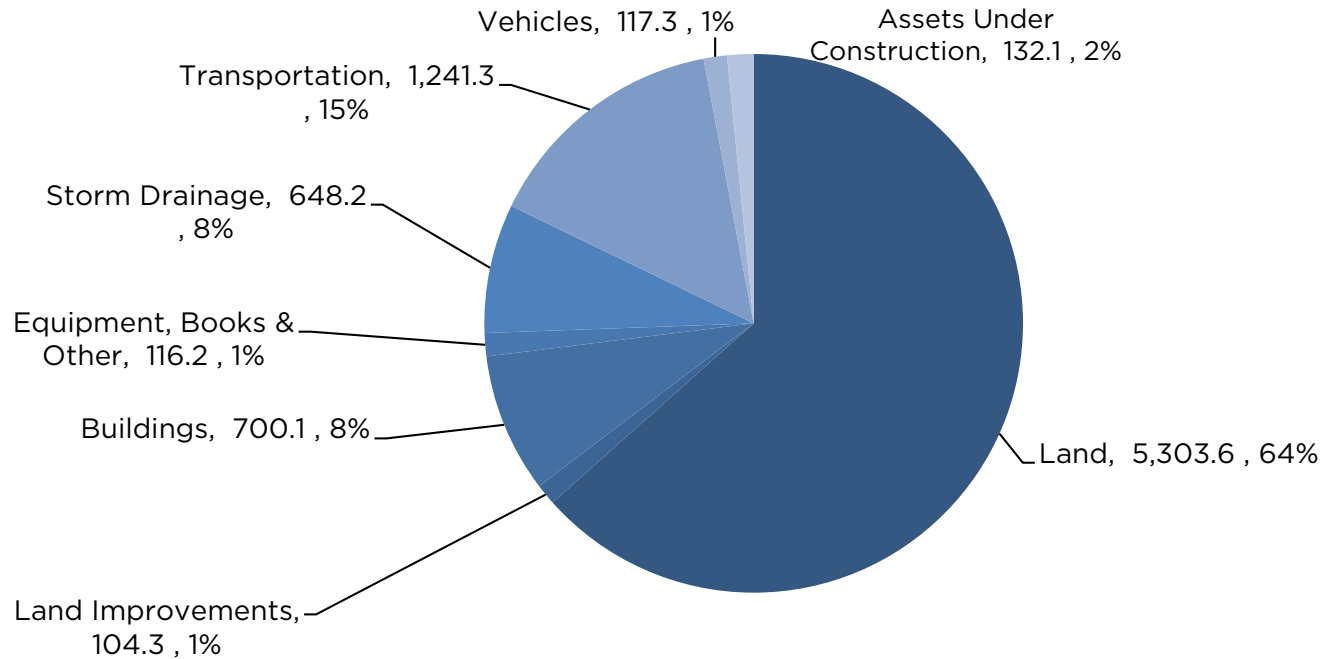
(\$millions)	2020	2019
Opening Balance	498.8	502.4
Share of Net Income in Enersource Corp.	17.5	10.8
Share of gain recognized on Alectra's amalgamation with GHESI	-	1.3
City's Share of Dividend	(17.7)	(15.7)
Closing Balance	498.5	498.8

Alectra amalgamation with Guelph Hydro Electric Systems Inc. ("GHESI") in 2019 reduced Enersource's interest in Alectra from 31% to 29.57%

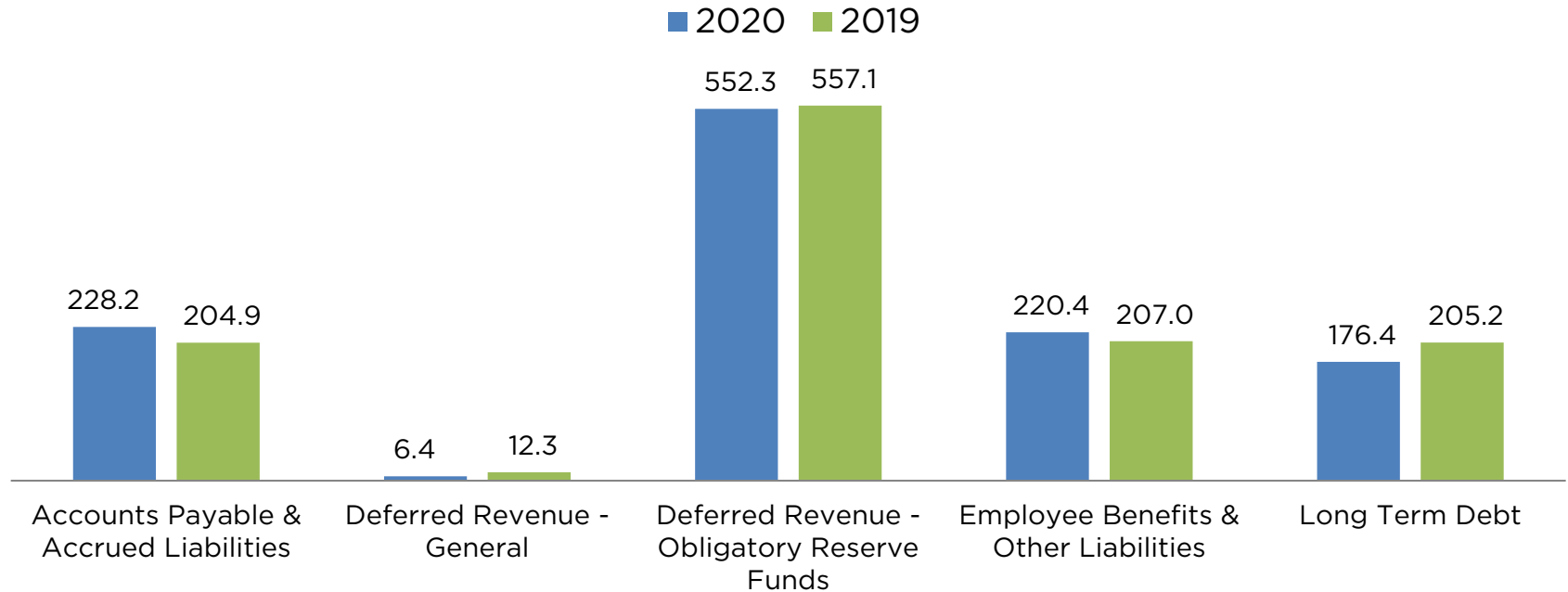


Non-Financial Assets (\$8.376 billion)

Tangible Capital Assets (\$8.36 billion)

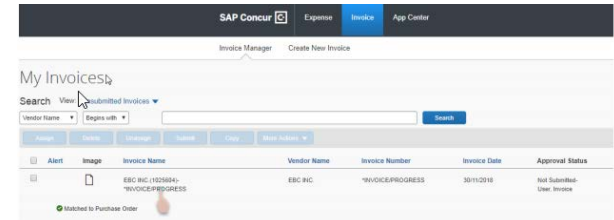


Financial Liabilities (\$1,183.8 million)



Use of Technology in Managing Financials

- SAP Concur expense and invoice automates the City's accounts payable workflows, speeds up time to complete year-end accruals and reporting functions
- Remote work
- Finance technology roadmap to automate transactional work, improve reporting

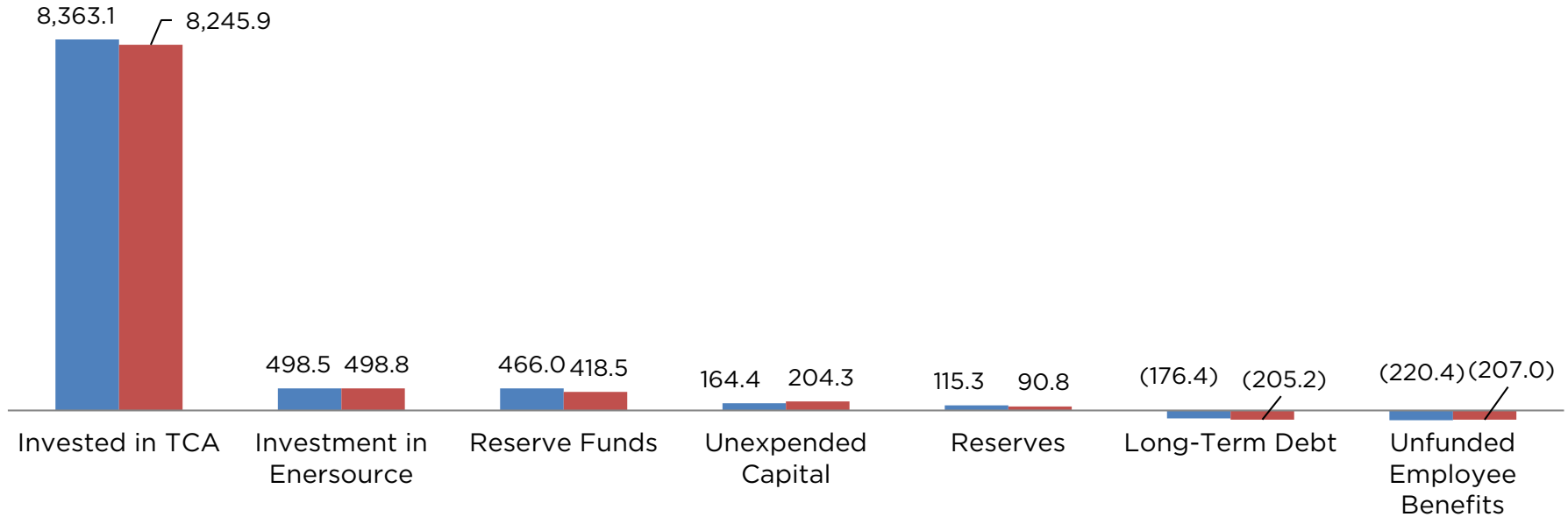


Deferred Revenue-Obligatory Reserve Funds

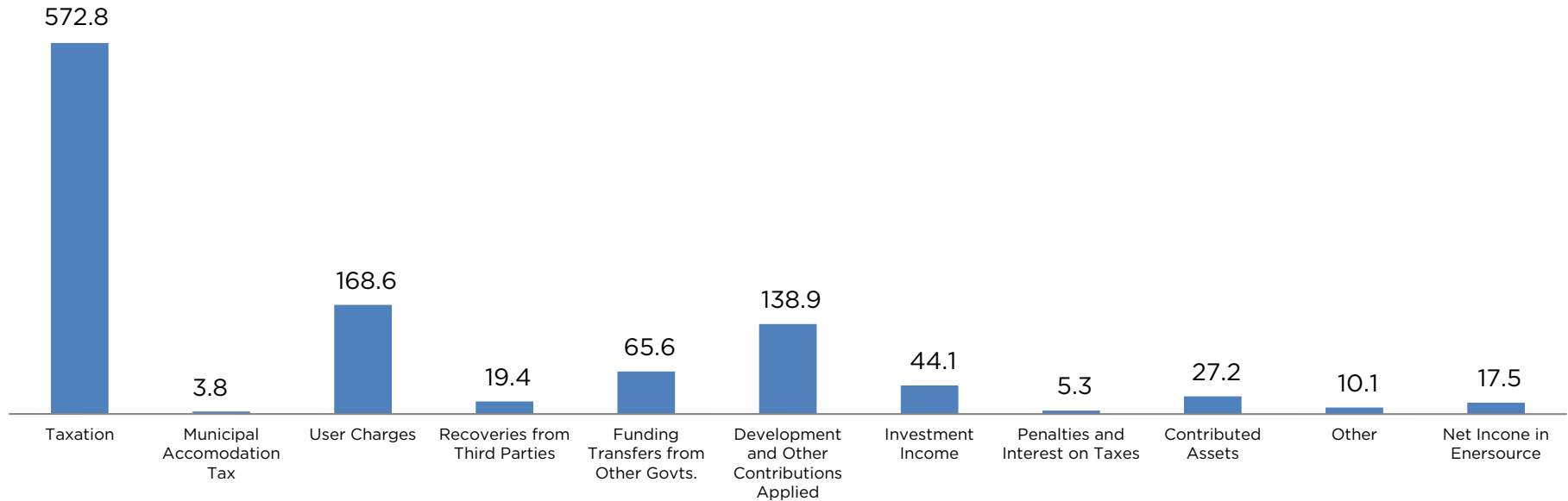
Item (\$ Million)	2020	2019
Development Charges	206.1	182.7
CIL Parkland	117.7	133.0
CIL Parking	10.9	10.1
Bonus Zoning	4.0	2.3
Provincial Public Transit Funds and Gas Tax	53.0	44.6
Federal Public Transit Funds and Gas Tax	160.6	184.3
Total Deferred Revenue - Obligatory Reserve Funds	552.3	557.1

- Certain reserve funds are re-classified as liabilities for financial reporting purposes.
- Includes both balances in the reserve funds at year-end, along with unspent balances that are in capital projects as of December 31st.

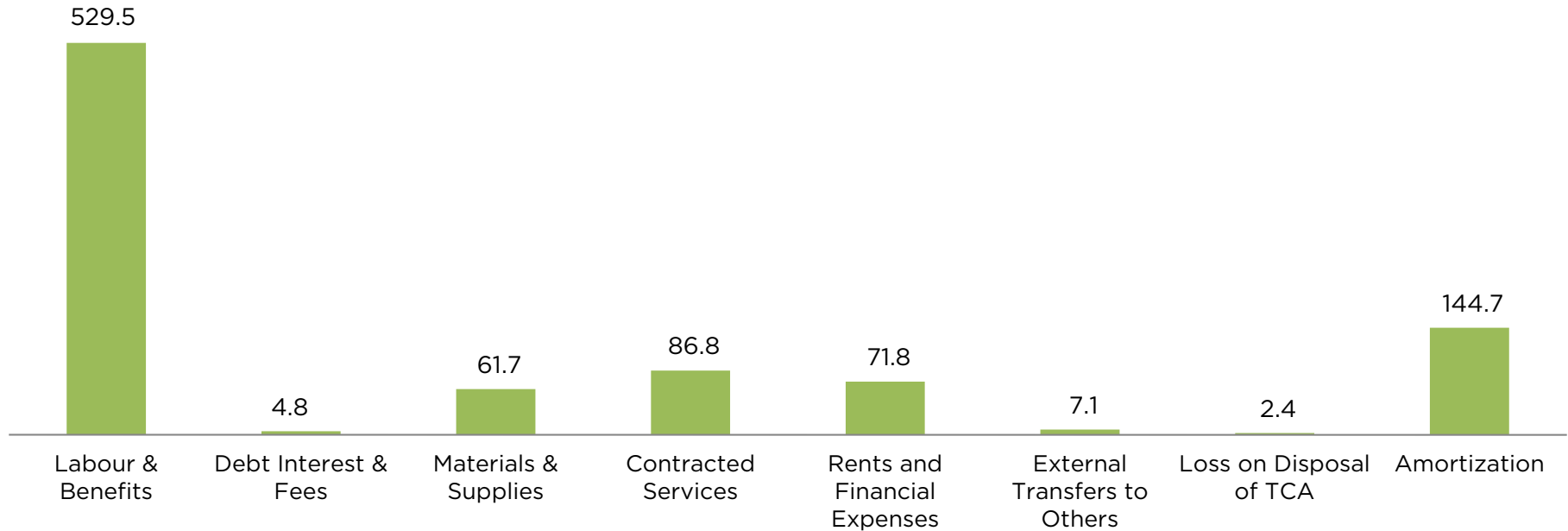
Accumulated Surplus (\$9,210.6 million)



2020 Revenues (\$1,073.3 million)

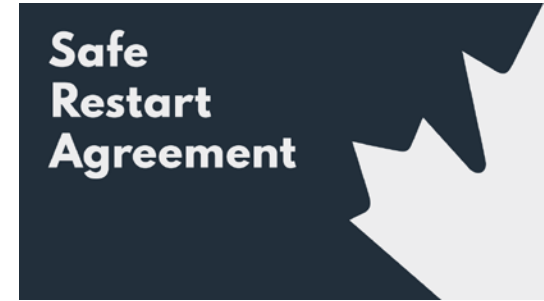


2020 Expenses (\$908.8 million)



2020 Safe Restart Agreement Funding

- Safe restart recognized as a third party grant on 2020 financial statements
- \$46.1 million received from the Provincial government in 2020.
- An additional \$9.45 million received in 2021 but recognized in 2020 to finance budget deficit.



Sustainability Accounting & Reporting

- Internal project was completed in 2020 on establishing processes for sustainability planning, accounting and reporting.
- Annual Financial Report to provide content on the City's commitment to sustainability.
- TCFD CFO Statement of Support signed
- Future disclosures and inclusion of sustainability within the financial statements



Questions?