
January 31, 2022

Planning & Building Services Centre
3rd Floor, 300 City Centre Drive
Mississauga, ON
L5B 2G6

**Re: Letter of Endorsement from Trillium Health Partners
in support of Council Motion for Enhanced Ministerial Zoning Order (EMZO)
for the Redevelopment of the Mississauga Hospital at 100 Queensway West**

On December 1st, in partnership with the Government of Ontario, Trillium Health Partners (THP) announced *Trillium HealthWorks* – a historic health infrastructure plan that will help shape the future of health care in the community. *Trillium HealthWorks* addresses years of necessary investments that have not kept pace with growth and changes in this community by expanding capacity through redevelopment projects and community partnerships that include a new Mississauga Hospital, expanded Queensway Health Centre and two new long-term care homes on Speakman Drive, Mississauga. The *Trillium HealthWorks* projects will expand and replace aging hospital infrastructure, add necessary capacity, feature modern hospital facilities and leading technology, and reflect the latest standards in infection prevention and control.

Over the past 20 years, no community across Ontario has grown more than the one served by THP. Today, the hospital cares for seven times more acute inpatients than the average Ontario hospital and the complexity of patients continues to increase. Over the next 20 years, no hospital in Ontario will face greater growth, with demand for our services are projected to double. By 2041, the community will grow by over a million new residents, with major increases in young people under 18 and seniors over 65. THP's facilities are also outdated, with nearly two-thirds of patient rooms at the Mississauga Hospital up to 60 years old. The COVID-19 pandemic has only exacerbated these challenges, with our hospitals having seen the highest volume of COVID-19 patients in the province and not a day has passed since March 2020 where we have not had a patient with COVID-19 in our care.

A new Mississauga Hospital will help address current and future growth challenges, provide patients with better access to health care in an environment that is focused on the whole patient, implement new models of patient-centric care, and improve community resources. This full replacement of aging infrastructure will provide a 22-storey hospital with over 950 beds, one of the largest EDs in the province, and modern hospital facilities and technology.

THP examined numerous configurations for the new Mississauga Hospital site through the lens of operational effectiveness, patient experience, cost and construction schedule. Based on this assessment the best configuration is to build the hospital is along Hurontario Street and The Queensway. To enable the plan, THP is purchasing the property that Camilla Care Community is located on as part of the future footprint of the new hospital. The property is currently zoned residential and requires rezoning to institutional. This process normally takes over 12 months to complete which would create significant construction delays – ultimately delaying new healthcare services, job creation and increasing project costs. If approved, an Enhanced Ministers Zoning Order (EMZO) would reduce the risk of project delays. It is also important to



note rezoning through an EMZO would not take effect until April 1st, 2022, when THP's purchase of this property becomes final.

These projects can only become a reality through partnership with the City of Mississauga and the community. THP continues to work closely with City staff, the Credit Valley Conservation Authority (CVCA) and many other partners to evolve the project's design in a manner that is consistent with City policy directions. This work will continue along with ongoing public engagement throughout the course of the project.

THP fully endorses an EMZO for this project and looks forward to continue our work together to build a new kind of health care for a healthier community.

Sincerely,

A handwritten signature in black ink that reads "Karli Farrow". The signature is fluid and cursive, with the first name "Karli" being more prominent than the last name "Farrow".

Karli Farrow
President and CEO
Trillium Health Partners

cc.

Andrew Whittemore, Commissioner, Planning & Building, City of Mississauga
Chris Rouse, Director, Development and Design Division, City of Mississauga
Marianne Cassin, Manager Development Central, City of Mississauga
David Martin, Supervisor, Development Engineering South, City of Mississauga
Antonio Gómez-Palacio, Principal, Dialog