Service Area	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to May 31, 2020 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)			
Summary of All Projects/Programs										
Fire & Emergency Services	29	\$20,110	\$35,738	\$(15,628)	\$12,293	61%	\$7,817			
Roads	213	\$433,853	\$437,146	\$(3,293)	\$285,926	66%	\$147,927			
MiWay	93	\$359,377	\$361,748	\$(2,371)	\$322,063	90%	\$37,314			
Parks, Forestry & Environment	180	\$174,331	\$197,920	\$(23,588)	\$64,078	37%	\$110,253			
Mississauga Library	22	\$9,298	\$9,298	\$0	\$1,402	15%	\$7,897			
Business Services	15	\$5,084	\$5,179	\$(95)	\$1,357	27%	\$3,727			
Facilities & Property Management	114	\$106,712	\$109,963	\$(3,251)	\$43,444	41%	\$63,268			
Recreation	28	\$99,361	\$99,433	\$(72)	\$63,789	64%	\$35,572			
Information Technology	129	\$66,978	\$68,036	\$(1,058)	\$26,027	39%	\$40,951			
Land Development Services	31	\$11,410	\$12,575	\$(1,165)	\$2,397	21%	\$9,013			
Culture	28	\$6,997	\$7,249	\$(253)	\$4,961	71%	\$2,035			
Regulatory Services	6	\$913	\$913	\$0	-\$1,901	-208%	\$2,814			
Legislative Services	13	\$5,803	\$5,803	\$0	\$542	9%	\$5,261			
City Manager's Office	6	\$1,017	\$1,114	\$(97)	\$183	18%	\$834			
Stormwater*	109	\$134,794	\$146,308	\$(11,514)	\$61,594	46%	\$73,201			
TOTAL	1,016	\$1,436,038	\$1,498,422	\$(62,384)	\$888,154	62%	\$547,884			
Summary of 2020 Projects/Programs										
Fire & Emergency Services	9	\$2,020	\$6,406	\$(4,386)	\$88	4%	\$1,932			
Roads	49	\$68,992	\$69,377	\$(385)	\$79	0%	\$68,913			
MiWay	19	\$22,439	\$22,439	\$0	\$733	3%	\$21,706			
Parks, Forestry & Environment	38	\$39,293	\$40,692	\$(1,399)	\$1,390	4%	\$37,902			
Mississauga Library	6	\$2,120	\$2,120	\$0	\$0	0%	\$2,120			
Business Services	4	\$942	\$942	\$0	\$0	0%	\$942			
Facilities & Property Management	17	\$16,427	\$16,571	\$(144)	\$50	0%	\$16,377			
Recreation	4	\$4,685	\$4,685	\$0	\$20	0%	\$4,665			
Information Technology	39	\$18,425	\$18,925	\$(500)	\$934	5%	\$17,490			
Land Development Services	4	\$580	\$580	\$0	\$0	0%	\$580			
Culture	9	\$1,037	\$1,290	\$(253)	\$13	1%	\$1,024			
Regulatory Services	3	\$880	\$880	\$0	\$0	0%	\$880			
Legislative Services	3	\$347	\$347	\$0	\$0	0%	\$347			
City Manager's Office	0	\$0	\$0	\$0	\$0	0%	\$0			
Stormwater*	27	\$19,782	\$24,165	\$(4,383)	-\$23	0%	\$19,805			
TOTAL - 2020	231	\$197,968	\$209,418	\$(11,449)	\$3,284	2%	\$194,684			
Summary of 2019 Projects/Programs										

Service Area	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to May 31, 2020 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
Fire & Emergency Services	5	\$2,567	\$13,758	\$(11,191)	\$1,770	69%	\$797
Roads	48	\$69,379	\$70,247	\$(868)	\$30,859	44%	\$38,520
MiWay	26	\$28,884	\$28,891	\$(7)	\$14,700	51%	\$14,184
Parks, Forestry & Environment	29	\$36,137	\$36,837	\$(700)	\$17,488	48%	\$18,649
Mississauga Library	3	\$1,048	\$1,048	\$0	\$0	0%	\$1,048
Business Services	1	\$259	\$259	\$0	\$0	0%	\$259
Facilities & Property Management	44	\$37,662	\$38,344	\$(683)	\$7,686	20%	\$29,976
Recreation	7	\$9,955	\$9,955	\$0	\$1,387	14%	\$8,568
Information Technology	35	\$28,332	\$26,591	\$1,741	\$9,208	32%	\$19,124
Land Development Services	3	\$450	\$500	\$(50)	\$0	0%	\$450
Culture	6	\$835	\$835	\$0	\$340	41%	\$495
Regulatory Services	2	\$33	\$33	\$0	-\$16	-48%	\$49
Legislative Services	4	\$3,566	\$3,566	\$0	\$253	7%	\$3,313
City Manager's Office	3	\$481	\$478	\$3	\$183	38%	\$298
Stormwater*	17	\$14,500	\$20,734	\$(6,234)	\$1,099	8%	\$13,401
TOTAL - 2019	233	\$234,087	\$252,076	\$(17,988)	\$84,956	36%	\$149,131
Summary of 2018 Projects/Programs							
Fire & Emergency Services	4	\$2,540	\$2,540	\$0	\$1,603	63%	\$937
Roads	33	\$49,363	\$51,348	\$(1,985)	\$40,118	81%	\$9,245
MiWay	6	\$7,172	\$7,205	\$(33)	\$6,073	85%	\$1,099
Parks, Forestry & Environment	35	\$49,207	\$56,608	\$(7,400)	\$18,107	37%	\$31,100
Mississauga Library	3	\$352	\$352	\$0	\$275	78%	\$78
Business Services	3	\$2,673	\$2,673	\$0	\$591	22%	\$2,082
Facilities & Property Management	28	\$23,796	\$25,376	\$(1,580)	\$13,034	55%	\$10,763
Recreation	5	\$2,596	\$2,599	\$(3)	\$2,157	83%	\$439
Information Technology	26	\$7,525	\$9,575	\$(2,050)	\$5,596	74%	\$1,929
Land Development Services	8	\$5,255	\$6,255	\$(1,000)	\$384	7%	\$4,870
Culture	5	\$490	\$490	\$0	\$219	45%	\$271
Regulatory Services	0	\$0	\$0	\$0	\$0	0%	\$0
Legislative Services	1	\$100	\$100	\$0	\$0	0%	\$100
City Manager's Office	3	\$536	\$636	\$(100)	\$0	0%	\$536
Stormwater*	23	\$16,836	\$17,796	\$(960)	\$1,530	9%	\$15,306
TOTAL - 2018	183	\$168,441	\$183,553	\$(15,112)	\$89,687	53%	\$78,754

Service Area	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to May 31, 2020 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)			
Summary of 2017 Projects/Programs										
Fire & Emergency Services	7	\$1,651	\$1,702	\$(51)	\$744	45%	\$907			
Roads	35	\$52,151	\$52,208	\$(57)	\$32,918	63%	\$19,233			
MiWay	26	\$42,932	\$42,988	\$(56)	\$47,150	110%	-\$4,219			
Parks, Forestry & Environment	42	\$13,922	\$27,530	\$(13,608)	\$7,613	55%	\$6,309			
Mississauga Library	4	\$805	\$805	\$0	\$392	49%	\$413			
Business Services	4	\$830	\$925	\$(95)	\$520	63%	\$310			
Facilities & Property Management	18	\$22,061	\$22,862	\$(801)	\$19,806	90%	\$2,255			
Recreation	3	\$970	\$970	\$0	\$755	78%	\$215			
Information Technology	20	\$6,935	\$7,106	\$(172)	\$5,932	86%	\$1,002			
Land Development Services	9	\$2,695	\$2,695	\$0	\$700	26%	\$1,995			
Culture	3	\$1,701	\$1,701	\$0	\$1,532	90%	\$169			
Regulatory Services	1	\$0	\$0	\$0	-\$1,885	0%	\$1,885			
Legislative Services	3	\$227	\$227	\$0	\$115	50%	\$112			
City Manager's Office	0	\$0	\$0	\$0	\$0	0%	\$0			
Stormwater*	19	\$20,822	\$20,940	\$(119)	\$9,728	47%	\$11,094			
TOTAL - 2017	194	\$167,701	\$182,660	\$(14,960)	\$126,019	75%	\$41,681			
Summary of 2016 Projects/Programs										
Fire & Emergency Services	2	\$3,482	\$3,482	\$0	\$793	23%	\$2,689			
Roads	15	\$30,603	\$29,803	\$800	\$22,438	73%	\$8,165			
MiWay	7	\$14,495	\$15,274	\$(779)	\$15,054	104%	-\$559			
Parks, Forestry & Environment	15	\$9,691	\$9,697	\$(6)	\$4,991	52%	\$4,699			
Mississauga Library	3	\$4,623	\$4,623	\$0	\$530	11%	\$4,094			
Business Services	1	\$200	\$200	\$0	\$154	77%	\$46			
Facilities & Property Management	7	\$6,766	\$6,809	\$(43)	\$2,868	42%	\$3,897			
Recreation	7	\$27,426	\$27,495	\$(69)	\$14,762	54%	\$12,664			
Information Technology	5	\$2,377	\$2,454	\$(77)	\$2,084	88%	\$293			
Land Development Services	2	\$250	\$250	\$0	-\$102	-41%	\$352			
Culture	3	\$2,903	\$2,903	\$0	\$2,840	98%	\$64			
Regulatory Services	0	\$0	\$0	\$0	\$0	0%	\$0			
Legislative Services	1	\$75	\$75	\$0	\$0	0%	\$75			
City Manager's Office	0	\$0	\$0	\$0	\$0	0%	\$0			
Stormwater*	5	\$4,017	\$3,835	\$182	\$846	21%	\$3,172			
TOTAL - 2016	73	\$106,909	\$106,899	\$10	\$67,258	63%	\$39,651			

Service Area	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to May 31, 2020 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
Summary of 2015 Projects/Programs	i						
Fire & Emergency Services	2	\$7,850	\$7,850	\$0	\$7,294	93%	\$556
Roads	33	\$163,364	\$164,163	\$(798)	\$159,515	98%	\$3,849
MiWay	9	\$243,455	\$244,951	\$(1,496)	\$238,353	98%	\$5,102
Parks, Forestry & Environment	21	\$26,082	\$26,557	\$(475)	\$14,489	56%	\$11,593
Mississauga Library	3	\$349	\$349	\$0	\$206	59%	\$144
Business Services	2	\$180	\$180	\$0	\$92	51%	\$88
Facilities & Property Management	0	\$0	\$0	\$0	\$0	0%	\$0
Recreation	2	\$53,729	\$53,729	\$0	\$44,708	83%	\$9,022
Information Technology	4	\$3,385	\$3,385	\$0	\$2,272	67%	\$1,113
Land Development Services	5	\$2,180	\$2,295	\$(115)	\$1,415	65%	\$765
Culture	2	\$30	\$30	\$0	\$18	61%	\$12
Regulatory Services	0	\$0	\$0	\$0	\$0	0%	\$0
Legislative Services	1	\$1,488	\$1,488	\$0	\$174	12%	\$1,314
Stormwater*	18	\$58,838	\$58,838	\$0	\$48,414	82%	\$10,424
TOTAL - 2015 and Prior Years	102	\$560,931	\$563,816	\$(2,885)	\$516,949	92%	\$43,982

^{*} Includes legacy Stormwater projects originally part of the Roads service area