| Stormwater Service Area - Core Assets |  |  |  |  |  |  |  |
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| Task <br> No. | Work Plan Task | Asset Class | $\begin{aligned} & \text { Estimated } \\ & \text { Timing } \end{aligned}$ | Priority <br> (High/ <br> Medium ILow) | Target Benefits | Required Resources | Status (Complete/Ongoing Not started) |
| SOI-01 | Consolidate CCTV assessments into GIS inventory | Storm Sewer | 2020-2022 | High | Centralizes condition data and provides single source of information | Internal | In progress: <br> GIS team is currently working on uploading this data |
| SOI-02 | Develop process to update asset register from the latest CCTV condition database | Storm Sewer | 2022 | High | Ensures that database is up to date at the conclusion of each new CCTV inspection project | Internal | In progress: <br> As we work on item SOI-01 we are developing an standard process |
| SOI-03 | Conduct visual condition assessments for culverts, MHs, CBs, inlets and outlets and a condition assessment program for all culverts | Storm Sewer | 2023 | Medium | Improved tracking of assets | Internal | Not Started |
| SOI-04 | Conduct city-wide review of asset ownership (e.g., Storm Sewer, Stormwater Management Facilities, Watercourse, Transportation assets) | All | 2020-2021 | High | Improved tracking of assets and responsibility to maintain/manage assets | Internal | Ongoing: <br> This is now a part of our ongoing daily work as we collect/review/edit asset data |
| SOI-05 | Identify major and minor culverts | Storm Sewer | 2022 | High | Some culverts are large in size and require condition inspections, which should be differentiated from the rest of the culverts | Internal | Ongoing: <br> This is now a part of ongoing daily work |

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| Task No. | Work Plan Task | Asset Class | Estimated Timing | Priority <br> (High/ Medium /Low) | Target Benefits | Required Resources | Status (Complete/Ongoing Not started) |
| SOI-06 | Formalize inventory, assign unique IDs and create assets/features by asset component (GIS) | SWMF, Watercourses | 2021-2023 | High | Improved completeness and accuracy of the information within the database to improve tracking and management of assets and identifying funding requirements | Internal | In Progress: <br> An inventory for the storm sewers already exists. The formal inventory for stormwater facilities and watercourses is under development |
| SOI-07 | Underground facilities and pump stations, LID features, dry ponds - establish inventory | SWMF | 2021-2023 | High | Provides a more complete database | Internal | Not Started |
| SOI-08 | Roll-up scores of individual component condition assessments to an overall assessment score | SWMF, Watercourses | 2021-2024 | High | Ensures all assets are considered in overall assessment score of parent assets | Internal | Not started |
| SOI-09 | Enhance condition assessment method to account for built and natural components within the reach | Watercourses | 2021-2024 | Low | Ensures all assets are considered in overall assessment score of parent assets | Internal | Not Started |

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| Task No. | Work Plan Task | Asset Class | Estimated Timing | Priority <br> (High/ <br> Medium <br> ILow) | Target Benefits | Required Resources | Status (Complete/Ongoing Not started) |
|  | Link condition and inspection data to asset ID | All | 2020-2024 | High | Provides a complete, digitized inventory | Internal | Ongoing: <br> This work is being done concurrent with SOI-01 for storm sewers. For watercourses and stormwater facilities, this work will commence with completion of SOI-6 |
| SOI-11 | Expand condition scoring system to a 5point scale (to align all 3 Stormwater Groups) | All | 2021-2024 | High | Establish consistency in scoring and comparability among assets in the Stormwater Service Area | Internal | Ongoing: <br> We continue to explore methodologies to keep scoring consistent across the portfolio |
| SOI-12 | Identify and populate missing attribute data (type, size, material) | All | 2021-2024 | High | Provides a complete, single source of information | Internal | Ongoing: <br> As we continue to do our daily work, we address these occurrences as they come up for the storm sewers. The watercourse and stormwater management facilities are still in development |
| SOI-13 | Link EUL to asset ID | SWMF, <br> Watercourses | 2021-2024 | High | Provides a more complete data register to monitor, track and analyze | Internal | Not started |
| SOI-14 | Link work and failure history data to asset ID | All | 2023-2025 | Medium | Links the history of the asset to its identifying information for improved monitoring | External | Not started |

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| Task No. | Work Plan Task | Asset Class | Estimated Timing | Priority <br> (High/ Medium /Low) | Target Benefits | Required <br> Resources | Status (Complete/Ongoing Not started) |
| SOI-15 | Populate Infor Inventory from GIS Datasets (Asset IDs) | All | 2023-2025 | High | Improved monitoring of assets | External | In Progress: <br> We are currently working with IT to implement this |
| SOI-16 | Review and Improve Risk Factors (Impact/Criticality) | All | 2021-2025 | Medium | More accurate risk assessment, as more data becomes available | Internal | In Progress: <br> We are in the process of reviewing our current risk model and refining it |
| SOI-17 | Complete valuation for culverts, fittings, and pipe/null inlets in future AMP update | Storm Sewer | 2023-2025 | Medium | Improved accuracy of valuation | Internal | Not started |
| SOI-18 | Separate the cost of lateral pipes and service connections for future valuation assessment | Storm Sewer | 2023-2025 | Medium | Improved accuracy of valuation | Internal | Not Started |
| SOI-19 | Attribute all node IDs to an associated pipe ID | Storm Sewer | 2021-2022 | Medium | Improved valuation and risk assessment of nodes based on the size and criticality of connected linear assets | Internal | Ongoing: <br> This is a part of regular data maintenance |
| SOI-20 | Consider contracting out condition assessment for structures (control outlets) and formalize valuation and remaining useful life | SWMF | 2021-2022 | Medium | Improved tracking and renewal needs based on observed remaining life rather than agebased remaining life | Internal | Not started |

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| Task <br> No. | Work Plan Task | Asset Class | $\begin{aligned} & \text { Estimated } \\ & \text { Timing } \end{aligned}$ | Priority <br> (High/ <br> Medium <br> ILow) | Target Benefits | Required Resources | Status (Complete/Ongoing Not started) |
| SOI-21 | Develop unit costs for asset types/materials and establish formal process for maintaining rates | All | 2021-2022 | High | Improved accuracy of valuation | Internal | In Progress |
| $\begin{gathered} \text { LOS- } \\ 01 \end{gathered}$ | Consider implementing additional recommended customer and technical levels of service metrics | All | 2023-2024 | Medium | More accurate measurement of level of service achieved | Internal | Complete/Ongoing: <br> LOS measures were developed for the 2021 AM Plan. We continue to look for opportunities to improve these measures |
| $\begin{gathered} \text { LOS- } \\ 02 \end{gathered}$ | Review operations and maintenance LOS | All | 2021-2022 | High | Allow for improved accuracy of operations and maintenance funding needs to meet LOS | Internal | Not started |
| LMGT- <br> 01 | Implement recommended lifecycle management strategy improvements | All | 2021-2025 | High | Improve management of assets, which can increase the lifespan of assets and better prepare the City for replacement and rehabilitation | Internal | Ongoing: <br> As a part of our ongoing work we look for opportunities to improve our current lifecycle strategies |
| LMGT- <br> 02 | Improve Operating Budget cost center codes | All | 2023-2025 | High | Align cost center names with defined Operations and Maintenance tasks for easier reporting. | Internal | Complete: <br> We continue to look for opportunities to improve our Operating Budget Codes, especially during the Business Planning process |

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| Task No. | Work Plan Task | Asset Class | $\begin{aligned} & \text { Estimated } \\ & \text { Timing } \end{aligned}$ | Priority (High/ Medium /Low) | Target Benefits | Required Resources | Status (Complete/Ongoing Not started) |
| $\begin{gathered} \text { LMGT- } \\ 03 \end{gathered}$ | Develop a predictive performance model to forecast assets future condition based on budget, levels of service and/or lifecycle strategies changes | All | 2023-2025 | Low | Improve understanding of impact on assets resulting from budgetary, lifecycle strategies or LOS changes | External | Not started |
| IGC-01 | Develop a process for understanding renewals and funding needs for Watercourse assets | Watercourses | 2024-2026 | Medium | Understand funding needs and any potential gaps in current funding | Internal | Not Started |
| IGC-02 | Increase confidence in long-term funding strategy for Watercourses and SWMF and report infrastructure gaps if they exist | SWMF, <br> Watercourses | 2024-2026 | Low | Understand future revenue structure for SWMF and Watercourses | Internal | Not Started |
| RIS-01 | Assess appropriate criteria for facility signs when assessing criticality | SWMF | 2021 | Low | Improved risk assessment | Internal | Not Started |
| RIS-02 | Develop likelihood of failure criteria to assess risk of natural assets | Watercourses | 2024-2025 | Low | Improved accuracy of risk rating and avoided assumptions | Internal | Not Started |

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| Task No. | Work Plan Task | Asset Class | Estimated Timing | Priority <br> (High/ <br> Medium ILow) | Target Benefits | Required Resources | Status (Complete/Ongoing Not started) |
| RIS-03 | Collect data required to improve asset criticality criteria | All | 2023-2025 | Medium | Improved criticality rating of assets | Internal | Ongoing: <br> As we continue to build on our current risk model we are taking into consideration additional data requirements |
| RIS-04 | Develop methodology and collect data required to improve asset likelihood of failure criteria | All | 2023-2025 | Low | Improved likelihood of failure assessment | Internal | Not started |
| $\begin{gathered} \text { FDEM- } \\ 01 \end{gathered}$ | Assign Capital <br> Program attributes to each project: <br> Renewal(\%), <br> Expansion(\%) and <br> Lifecycle Activity | All | 2021 | High | Improve capital budget information and future AM reporting | Internal | In Progress: <br> This work is currently in progress with the support of the Finance team |

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