PROJECT NUMBER	PROJECT NAME	STATUS	Deferred to January 1, 2021 (\$000)	Funding Source	
Business Services					
CPB006023	Integration of Candidate Sourcing and Assessment Tools	Funds are required but project can be deferred to 2021 due to complexities of procurement and S4 HANA implications.	50.0	33121 Tax -Capital Reserve Fund	
CPBS005035	Digital Strategy	The funding is required to fund an essential training component of this project. The remaining spending on this project can be deferred to 2021, which is likely to occur anyway due to timing of the required procurement processes	45.7	33121 Tax -Capital Reserve Fund	
CPBS006765	Digital Human Resources and Payroll Records Management	Funds are required but Project can be deferred to 2021 following the completion of the HR Roadmap	259.1	33121 Tax -Capital Reserve Fund	
CPBS007771	Payroll Enhancement	Project can be deferred to 2021 but funding is still required. This is due to the delay in S4Hana implementation. This is a critical project to resolve some payroll issues and can't be canceled.	309.6	33121 Tax -Capital Reserve Fund	
CPBS007772	Employee Communications Modernization (Proof of Concept)	The funding is required to fund proof of concept/pilot option for new employee communications software - scheduled for Q4 2020. Due to the current procurement situation, this could potentially be deferred to early 2021 but will need to ensure senior lead	200.0	33121 Tax -Capital Reserve Fund	
Total - Busines			864.4		
City Manager's	s Office				
CMO6265	City Centre Promotion Campaign	Due to the COVID-19 situation and reflecting on EDO?s work plan and priorities, this project will not be addressed the work involved with this account this year.	26.0	33121 Tax -Capital Reserve Fund	
City Manager's	s Office Total		26.0		
Culture					
CMCL00036	Public Art Program	Defer to 2021 - Budgets accumulated for large scale projects and maintenance	130.0	30195 Reserve for the Arts	
CMCL00038	Public Art Program	Defer to 2021 - Budgets accumulated for large scale projects and maintenance	130.0	30195 Reserve for the Arts	
CMCL00130	City-wide Archaeological Site Mapping	Defer to 2021 - project can be awarded in Q4 2020 with work starting in Q1 2021	125.0	33121 Tax -Capital Reserve Fund	
Culture Total			385.0		
Facilities & Property Management					
CPFP006561	City Hall Ground Floor - Technology and Wayfinding Improvements	Partial Deferral \$1M-Project design in 2020 and construction in 2021	1,000.0	33121 Tax -Capital Reserve Fund	
CPFP006562	City Hall Ground Floor - C-Café Ventilation Improvements	Consultant developed alternate cost effective solution - required approx. \$50k+ contingencies. Funds of \$430k to be deferred.	430.0	37778 Tax -Debt-Other	
CPFP007145	Arena Renewal - Carmen Corbasson/Cawthra CC Arena	Partial Deferral \$480k-Uncommitted funds from B19710 can be deferred till 2021 since construction for this project has been delayed and cannot restart until Summer 2021.	480.0	33121 Tax -Capital Reserve Fun37100 Tax -Debt Management Reserve Fund - Tax Capital-	

PROJECT NUMBER	PROJECT NAME	STATUS	Deferred to January 1, 2021	Funding Source
			(\$000)	
CPFP007148	Arena Renewal - Erin Mills Twin Arena	Partial Deferral \$2.5M-Project underway - Target completion by Q4 2021	2,500.0	33121 Tax -Capital Reserve Fund- 35183 Gas Tax -Federal Gas Tax- Regional Allocation-37778 Tax - Debt-Other
CPFP007158	Arena Renewal - Paramount Fine Foods Centre	Partial Deferral \$1M	1,000.0	33121 Tax -Capital Reserve Fund- 35182 Gas Tax -Federal Gas Tax- City Allocation
CPFP007171	Erin Meadows CC Pool & Library - Mechanical Systems Renewal	Partial Deferral \$1M-Project underway, in design phase, Target Completion in Q4 2021	1,000.0	33121 Tax -Capital Reserve Fund- 35183 Gas Tax -Federal Gas Tax- Regional Allocation-37778 Tax - Debt-Other
	Mississauga Valley CC Pool & Arena - Roof and Mechanical Systems Renewal	Partial Deferral \$500k-Mechanical construction work is deferred to 2021. Deferring \$500,000 to 2021.	500.0	33121 Tax -Capital Reserve Fund- 37778 Tax -Debt-Other
CPFP007230	Mechanical Systems and Controls Renewal - Edward J. Dowling Transit Facility (Bldg ABCD)	Partial Deferral \$1.35M-Partial funding of \$450,000 required from these funds to engage Siemens in order to complete the controls upgrades at this time. A saving of \$25k can be achieved by executing at this time. Remaining can be deferred till 2021.	1,350.0	33121 Tax -Capital Reserve Fund- 35182 Gas Tax -Federal Gas Tax- City Allocation
CPFP007243	Roof and RTU Renewal - Various Locations	Partial Deferral \$1M-Project designed in 2020 and construction in 2021, deferred \$1m to 2021.	1,000.0	33121 Tax -Capital Reserve Fund- 35183 Gas Tax -Federal Gas Tax- Regional Allocation-37778 Tax - Debt-Other
CPFP008175	Building Controls Renewal - Various Locations	Partial Deferral \$330k-The project for the child account B20785 . The funds included in this child account (\$332,400) can be deferred to 2021	330.0	37100 Tax -Debt Management Reserve Fund - Tax Capital
CPFP008178	Furniture & Relocations Improvements - City Wide 2020	Partial Deferral \$72k-Funds that can be deferred to 2021 = 72K ;Return funds = 94K	72.0	33121 Tax -Capital Reserve Fund-
CPFP008180	Hoists Renewal - Transit Facilities	Partial Deferral \$4.5M-Design in 2020 and construction in 2021, deferring \$4.5m to 2021.	4,500.0	33121 Tax -Capital Reserve Fund- 35182 Gas Tax -Federal Gas Tax- City Allocation
CPFP008335	Ice Plant Optimization - Burnhamthorpe CC, Mississauga Valley CC, and Huron Park CC	Partial Deferral \$240k-Partial funding of \$30,000 required from these funds to engage a consultant for design. This PN received funds from the energy reserve and serves the purpose of advancing the 5-year energy conservation plan.	240.0	35587 Tax - Energy Rebate Reserve Fund
	s & Property Management		14,402.0	
Information Technology Services				
CPIT005728	BOE Software and Maintenance	Partial deferral: \$277,663.	277.7	33121 Tax -Capital Reserve Fund
CPIT005900	TXM Platform Maintenance	Partial Deferral \$600,000 to 2021.	600.0	33121 Tax -Capital Reserve Fund

PROJECT NUMBER	PROJECT NAME	STATUS	Deferred to January 1, 2021 (\$000)	Funding Source
CPIT006401	Golf Operations Management Software System (GEN) Lifecycle Replacement	Total Deferral: \$40,000. Golf Now has accepted contract extension to end of 2022. Team will require to procure replacement starting Q1 2021.	40.0	33121 Tax -Capital Reserve Fund
CPIT006783	Work Management and Resource Capacity Planning Solutions	Partial Deferral \$600,000.	600.0	33121 Tax -Capital Reserve Fund
CPIT007116	SAP S4 HANA Upgrade (part of the SAP Roadmap)	Partial Deferral: \$3,382,633. Expected completion Q2, 2021. Combining funds from PN17513 \$41,270.50 and 18513 \$1,775,899.88.	3,382.6	33121 Tax -Capital Reserve Fund
CPIT007433	TXM Platform Maintenance	Total Deferral: \$1,125,000. Project delayed to 2021.	1,125.0	33121 Tax -Capital Reserve Fund
CPIT007440	AV Lifecycle Replacement of Projectors and Screens at Garry W Morden Centre	Total Deferral: \$325,000. Not Started as requires IT PMR from Community Services - should be completed in 2021.	325.0	33121 Tax -Capital Reserve Fund
CPIT007521	Dashboard Security Framework	Total Deferral: \$300,000. Project deferred until S4 HANA Project completion May 2021.	300.0	33121 Tax -Capital Reserve Fund
CPIT008055	Delphi Applications	Total Deferral \$125K to 2021. Delayed start due to workload pressures	125.0	33121 Tax -Capital Reserve Fund
CPIT008060	Fiori Timesheets Enhancement	Total Deferral: \$200,00. Project deferred until S4 HANA Project completion May 2021	200.0	33121 Tax -Capital Reserve Fund
CPIT008061	SAP Enhancements - benefit changes	Total Deferral: \$100,000. Project deferred until S4 HANA Project completion May 2021.	100.0	33121 Tax -Capital Reserve Fund
TWRG06619	Parking Enforcement Systems	Partial Deferral: \$367,828. Expected project completion May 2021.	367.8	33121 Tax -Capital Reserve Fund
	ation Technology Services		7,443.1	
Land Develop	ment Services			
COSP004251	Downtown 21 Updated Plan	Deferral of \$230K to year 2021.	230.0	30125 Fiscal Stability Reserve
PB005664	3D City Model	Deferral of \$350K to year 2021.	350.0	33121 Tax -Capital Reserve Fund
PB005671	Innovative Planning Tools	Deferral of \$200K to year 2021.		30125 Fiscal Stability Reserve- 31357 DCA -Development Related Studies-Discounted Services
PB005672	Planning and Building Digital Strategy	Deferral of \$350K to year 2021.	350.0	33121 Tax -Capital Reserve Fund
PB005674	Special Planning Studies	Partial deferral of \$125K to year 2021.	125.0	30125 Fiscal Stability Reserve- 31357 DCA -Development Related Studies-Discounted Services

PROJECT NUMBER	PROJECT NAME	STATUS	Deferred to January 1, 2021 (\$000)	Funding Source
PB006371	Municipal Growth Management	Deferral of \$500K to year 2021.	550.0	33121 Tax -Capital Reserve Fund- 31357 DCA -Development Related Studies-Discounted Services
PB006374	ePlans Upgrades	Deferral of \$250K to year 2021	250.0	33121 Tax -Capital Reserve Fund
PB006375	Community Engagement Strategy - Imagining	Partial Deferral \$300k to year 2021. Due to not being able to hire staff to work on this project.	300.0	30125 Fiscal Stability Reserve-
PB008082	Major Transit Station Area (MTSA) Studies	Partial deferral of \$200K to year 2021.	200.0	30125 Fiscal Stability Reserve- 31358 DCA -Development Related Studies-Non-Discounted Services
PB5645	Reconfiguration of 6th floor for ePlans collaboration	Partial deferral of \$83,526. This is due to Covid-19.	83.5	33121 Tax -Capital Reserve Fund
PB5650	Housing Strategy Operating Plan	Deferral of \$200K to year 2021.	200.0	33121 Tax -Capital Reserve Fund
PB5663	Streetscape/Public Realm Strategy	Partial deferral of \$150K to year 2021.	150.0	33121 Tax -Capital Reserve Fund
PB5665	Clarkson GO	Partial deferral of \$40K to year 2021.	40.0	33121 Tax -Capital Reserve Fund
PBLD0005	Planning Implementation Tools	Deferral of \$150K to year 2021.	150.0	33121 Tax -Capital Reserve Fund
PBLD004248	Municipal Growth Management	Partial deferral of \$50K due to Legal Audit completion delayed.	50.0	33121 Tax -Capital Reserve Fund
	evelopment Services		3,228.5	
Legislative Se				
CPLS004191	Electronic Document & Records Mgmt System	Partial Deferral \$135K of capital labour will be deferred to 2021.	135.0	33121 Tax -Capital Reserve Fund
CPLS005704	Enhanced Courthouse Security	Deferral of \$25K to year 2021	25.0	33121 Tax -Capital Reserve Fund
CPLS006767	EDRMS 2019	Partial Deferral \$385K of Professional services to year 2021.	385.0	33121 Tax -Capital Reserve Fund
CPLS007082	Elections Project Info Centre upgrade	Partial deferral of \$700K to year 2021.	700.0	33121 Tax -Capital Reserve Fund
CPLS007585	Court Modernization Project – Technology review	Partial deferral of \$100K to year 2021	100.0	33121 Tax -Capital Reserve Fund
Total - Legisla	tive Services		1,345.0	
Mississauga Library				
CMLS00046	Burnhamthorpe Library-Makerspace	Total Deferral \$250,000 . Project on hold. To proceed once Library confirms \$100k of secured funding.	250.0	33121 Tax -Capital Reserve Fund

PROJECT NUMBER	PROJECT NAME	STATUS Partial Deferral \$2M-Project underway- In Design Phase - Target Design	Deferred to January 1, 2021 (\$000)	Funding Source
CMLS00059	Central Library Redevelopment	Completion 2021-Q1	2,000.0	37778 Tax -Debt-Other
CMLS007841	Enhanced Customer Access	Partial Deferral of \$240,000 to 2021.	240.0	33121 Tax -Capital Reserve Fund
CMLS007843	Creative Cloud & Apple Care Licenses	Project Deferred to 2021	218.3	33121 Tax -Capital Reserve Fund
CMLS007844	Security Action Plan	Project Deferred to 2021	200.0	33121 Tax -Capital Reserve Fund
Total - Mississ	auga Library		2,908.3	
MiWay				
TWTR00234	Transit Bus Acquisitions - Service Growth	A total of 106 buses were purchased with Projects: 16201, 16202, 16239, 17228 and 17229. Purchases are complete. Returning \$750K due to better pricing. \$200K deferred to 2021 for New Flyer training.	200.0	35183 Gas Tax -Federal Gas Tax- Regional Allocation-
TWTR00307	Transit Security Vehicles & Equipment - Replacement	\$40K deferred and project to be completed December 2021	40.0	35180 Gas Tax -Federal Public Transit Reserve Fund
	Transit Other Vehicles (Vans/Cars/Trucks) Acquisitions - Replacement	\$85K deferred and project to be completed December 2021	85.0	35180 Gas Tax -Federal Public Transit Reserve Fund
Total - MiWay			325.0	
Parks, Forestr	y & Environment			
CMPF007893	Shoreline Monitoring & Evaluation	Defer to 2021. Project Planning underway. Shoreline consultant recommendations to be complete Dec 2021.	60.0	30125 Fiscal Stability Reserve
CMPF004958	Hancock Building and Site Servicing (P_508)	Partial deferral \$280k to 2021. FPM Managed. Project planning underway.	280.0	B32121 CIL Structures
CMPF006112	Port Credit Harbour Dredging	Port Credit Harbour dredging to be deferred until 2021.	540.0	33121 Tax -Capital Reserve Fund
CMPF006187	Park Development - (F_105)-West Village, 70 Mississauga Road (Due west of J.C Saddington Park)	Partial deferral \$500k to 2021. Project in planning stages. Design & Development Agreement underway.	500.0	33121 Tax -Capital Reserve Fund31315 DCA -Recreation and Parks Development-
CMPF006337	Park Improvements Program	Defer until January 2021. Remaining funding coming in 2021 Capital Request.	815.0	35574 Tax -2009 Special Capital Projects Reserve Fund-
CMPF006541	New Amenities - Basketball Hoops	Project planning underway to determine downtown location. Defer to 2021.	127.1	33121 Tax -Capital Reserve Fund
CMPF007547	Twin Spruce Park Development	Deferred to 2021. Awaiting termination of agreement with Stonebrook. On going process for recoveries.	301.0	33121 Tax -Capital Reserve Fund
CMPF007884	Park Development - Churchill Meadows Community Centre Park - Addition (P_459) (Argo)	Project Planning underway. Defer project to 2021.	165.0	33121 Tax -Capital Reserve Fund31315 DCA -Recreation and Parks Development-
CMPF00836	Bridge Rehabilitation Program	Defer Bridge rehabilitations funded from B20324 and C20324 to 2021.	281.9	33121 Tax -Capital Reserve Fund

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PROJECT NUMBER	PROJECT NAME	STATUS	Deferred to January 1, 2021 (\$000)	Funding Source
CMPF03040	Park Development - Northwest Sports Park - Phase 1 - (P_459)	Partial Deferral \$1.5M-F&PM Managed. Project is under construction.	1,500.0	33121 Tax -Capital Reserve Fund- 35182 Gas Tax -Federal Gas Tax- City Allocation-37100 Tax -Debt Management Reserve Fund - Tax Capital-37778 Tax -Debt-Other- 31315 DCA -Recreation and Parks Development-
Total - Parks, I	Forestry & Environment		4,570.0	
Recreation	·			
CMPF04255	Community Parks Phase 1 Site Servicing,Park Amenities Churchill Meadows CC	Partial Deferral \$1.5M-Project is under construction. Expected completion is December 2020.		33121 Tax -Capital Reserve Fund- 35182 Gas Tax -Federal Gas Tax- City Allocation37778 Tax -Debt- OtherB32121 CIL Structures-31315 DCA -Recreation and Parks Development-
CMRC00087	Burnhamthorpe CC Indoor Pool Redevelopment	Partial Deferral \$2.5M-The schematic design phase is complete and design development is ongoing. Revised target completion due to Covid is 2023-Q1. Due to delay portion of 2020 funding (\$2,500,000) is deferred.	2,500.0	37778 Tax -Debt-Other-31315 DCA - Recreation and Parks Development
CMRC006244	Pylon Sign Redevelopment	Partial Deferral of \$192,976.25	193.0	33121 Tax -Capital Reserve Fund
Total - Recreat	tion		4,193.0	
Regulatory Se	rvices			
TWRG00002	Radio Replacement - Parking Enforcement	Support deferral of PRC001354 submitted for the purchase of 14 Motorola APX 900 radios and accessories. Project to be differed. Total amount of \$33,000 can be deferred to 2021.	33.0	33121 Tax -Capital Reserve Fund
Total - Regulat	tory Services		33.0	
Roads				
TWBR00032	Bridge Repairs	Partial deferral of \$60,000 to 2021. Project is in progress.	60.0	35182 Gas Tax -Federal Gas Tax- City Allocation
TWBR00034	Bridge & Structure Renewal	Partial deferral of \$1,350,000 to 2021. Design Budget in place. HDR Consulting services has been retained for design and CI/CA. On hold until for further directions from Transportation Infrastructure Management Section	1,350.0	33121 Tax -Capital Reserve Fund- 35182 Gas Tax -Federal Gas Tax- City Allocation
TWMR00047	Goreway Drive Rail Grade Separation	Partial deferral of \$9M to 2021.	9,000.0	31335 DCA Roads and Related Infrastructure
TWMR00183	QEW/Credit River Active Transportation Crossings Class Environmental Assessment Study and Detailed D	Defer \$774,821.19 to 2023. Working on design and construction agreement with MTO. Payment schedule expected at end of project.	774.8	31335 DCA Roads and Related Infrastructure-Recoveries-

PROJECT NUMBER	PROJECT NAME	STATUS	Deferred to January 1, 2021 (\$000)	Funding Source
TWMR00188	Credit River AT Bridge along northside of QEW	Total deferral of \$217,500 to 2023. Working on design and construction agreement with MTO. P3 project and therefore, payment schedule is typically at end of project.	217.5	31335 DCA Roads and Related Infrastructure
TWMR07114	Downtown Transitway Connection and Terminal - TPAP	Partial deferral of \$3million to 2021 (that leaves \$3.85million available for 2020). Ongoing discussion with Metrolinx and Oxford before initiating TPAP/Preliminary Design work. Completion December 31, 2022.	3,000.0	37778 Tax -Debt-Other
TWOE00178	Cycling Program	Total deferral \$38,753.24 to 2021.	38.8	35182 Gas Tax -Federal Gas Tax- City Allocation
TWOE00355	Property Acquisition	Defer total budget \$9,687K to 2021. Need for this property acquisition is being driven by LRT Loop. Timing uncertain.	9,687.1	33121 Tax -Capital Reserve Fund- 31335 DCA Roads and Related Infrastructure
TWOE00361	Cycling Program	Total deferral of \$250,000 until 2021. Funds allocated for Rathburn MUT rehab in 2021.	250.0	33121 Tax -Capital Reserve Fund
TWOE00362	Cycling Program	Total deferral of \$194,595.57 to 2021.	194.6	35182 Gas Tax -Federal Gas Tax- City Allocation
TWOE006592	Sidewalk Property Acquisitions	Defer total project \$31,137.42 to 2021.	31.1	33121 Tax -Capital Reserve Fund
TWOE06849	Cycling Program (Improvements)	Total deferral of \$148,785.68 to 2021.	148.8	33121 Tax -Capital Reserve Fund
TWOE06850	Cycling Program (Improvements)	Total deferral of \$150,000 to 2021.	150.0	33121 Tax -Capital Reserve Fund
TWOE06871	Cycling Program	Partial deferral of \$1,750,000 to 2022. EA work to begin Q3 2020. Construction start in 2022. Keep \$500,000 for EA.	1,750.0	31335 DCA Roads and Related Infrastructure
TWOE06884	Transportation Master Plan Implementation	This budget is allocated for the Vision Zero Program Leader to untaken Vision Zero initiatives. Given the program leader position is currently in a recruitment process, total funds of \$250,000 can be deferred to 2021. Completion December 31, 2021.	250.0	31335 DCA Roads and Related Infrastructure
TWRR00026	Roadway Infrastructure Review (CASH FLOW)	Partial Deferral \$220,664. Project underway. Funding for commitment with consulting services can be cash-flowed to 2020 and \$20,000 can be returned.	220.7	33121 Tax -Capital Reserve Fund- 35182 Gas Tax -Federal Gas Tax- City Allocation
TWRR00442	Parking Lot Rehabilitation	The Parking Lot Rehabilitation and Maintenance work associated with this funding will not take place during the next year. \$100,000 can be deferred.	100.0	33121 Tax -Capital Reserve Fund
TWRR00456	Leveraging Technology to Inventory and Inspect Assets	Partial deferral \$100K to 2021. \$160K allocated for work packages to be completed by December 2020.	100.0	33121 Tax -Capital Reserve Fund

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PROJECT NUMBER	PROJECT NAME	STATUS	Deferred to January 1, 2021 (\$000)	Funding Source		
TWRR06888	Roadway Infrastructure Review	Total project deferral of \$75K to 2021.	75.0	33121 Tax -Capital Reserve Fund		
Total - Roads			27,398.4			
Stormwater						
	Cooksville Creek Erosion Control - Downstream of Central Pkwy. E. to Mississauga Valley Blvd.	Project not started. Defer \$60,000 to 2021.	60.0	31350 DCA -Stormwater Management Reserve Fund35992 Stormwater - Capital Reserve Fund-		
TWSD00191	Mimico Creek Erosion Control - Etude Drive to Derry Road East	Construction not expected until 2021 or later. Defer \$400,000 to 2021.	400.0	31350 DCA -Stormwater Management Reserve Fund35992 Stormwater - Capital Reserve Fund-		
TWSD00201	Cooksville Creek Impr & Flood Prot/Paisley Blvd E	Partial deferral of \$4M. (\$1M needed this year to relocate a gas line.)	4,000.0	31350 DCA -Stormwater Management Reserve Fund33121 Tax -Capital Reserve Fund-37778 Tax -Debt-Other		
TWSD00214	Cooksville Creek Flood Storage Facility - Mississauga Valley	Construction not expected until 2021. Defer \$4,190,000 to 2021.	4,190.0	31350 DCA -Stormwater Management Reserve Fund35992 Stormwater - Capital Reserve Fund-		
TWSD00337	Cooksville Creek Erosion Control - Mississauga Valley Blvd to CP Rail	Project has not started. Defer \$210,000 to 2021.	210.0	31350 DCA -Stormwater Management Reserve Fund35992 Stormwater - Capital Reserve Fund-		
TWSD00362	Cooksville Creek Erosion Control - Camilla Road to North Service Road	Project not started. Defer \$200,000 to 2021.	200.0	31350 DCA -Stormwater Management Reserve Fund35992 Stormwater - Capital Reserve Fund-		
TWSD007678	Wolfedale Creek Erosion Control - Burnhamthorpe Rd. to Credit River	Project not started. Defer \$600,000 to 2021.	600.0	31350 DCA -Stormwater Management Reserve Fund35992 Stormwater - Capital Reserve Fund		
TWSD007688	Quality Control Retrofit Feasibility Study and Pre-Engineering	Study not expected for 2020 work plan. Defer \$500,000 to 2021.	500.0	35992 Stormwater - Capital Reserve Fund		
TWSD007689	SWM Pond Dredging & Rehabilitation	Construction budget for the rehabilitation of Pond 5704. Defer \$1,200,000 to 2021.	1,200.0	35992 Stormwater - Capital Reserve Fund		
Total - Stormw	ater		11,360.0			
TOTAL			78,481.7			