

Operating Details by Service Area

Fire & Emergency Services

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Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(8.0)	(7.7)	(0.3)	(3.3%)	Unfavourable revenue variance expected due to decrease in call volume, specifically in false alarm, elevator, and motor vehicle accident calls.
Other Operating Expenses	20.0	20.7	(0.8)	(3.8%)	An unfavourable variance due to COVID station and truck deep cleaning, demand and preventative fire station maintenance including station generators, fire protections systems and station security.
Labour and Benefits	118.2	119.2	(1.1)	(0.9%)	An favourable variance of \$1.3M in primarily related to vacancies in suppression offset by a labour gapping target of (\$2.3M). Firefighter recruitment class shifted to the beginning of the year as opposed to Q4 resulting in vacancies being filled earlier.
Total Net Cost before Administrative and Support Costs	130.1	132.2	(2.1)	(1.6%)	
Administrative and Support Costs	0.9	0.9	0.0	0.0%	
Total Net Cost	131.0	133.1	(2.1)	(1.6%)	

Roads

Item (\$ Millions)	2022 Budget	2022 Year-End Forecast	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(24.2)	(21.7)	(2.6)	(10.6%)	\$4.6M unfavourable due to delay in automated speed enforcement (ASE) rollout and school bus camera program \$1.0M favourable external recoveries for signal maintenance bell/hydro \$0.9M unfavourable parking revenues partially offset by \$0.6M transfer from parking reserves \$0.2M favourable in winter maintenance recoveries \$0.9M favourable variance due to higher than budgeted Engineering Subdivision review fee and site plan application fees
Other Operating Expenses	55.4	55.0	0.3	0.6%	\$4.5M favourable in contractors and other costs due to delay in implementation of ASE and School bus camera program \$3.0M unfavourable in contractor costs for Winter maintenance due to increase in snow events \$1.0M unfavourable due to higher fuel and material costs; \$0.2M unfavourable in various expenses
Labour and Benefits	37.3	38.4	(1.2)	(3.1%)	\$3.5M unfavourable labour recovery from capital \$1.7M favourable variance due to vacancies and internal recoveries \$0.6M favourable variance due to short staffing for crossing guards
Total Net Cost before Administrative and Support Costs	68.4	71.8	(3.4)	(5.0%)	
Administrative and Support Costs	0.2	0.2	0.0	0.0%	On budget
Total Net Cost	68.7	72.1	(3.4)	(5.0%)	

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Transit

Item (\$ Millions)	2022 Budget	2022 Year-End Forecast	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(93.3)	(80.0)	(13.3)	(14.2%)	Unfavourable variance due to COVID -19 impact. Assuming 83% revenue at year end compared to 2019.
Transfers from Reserve	(18.5)	(18.5)	0.0	0.0%	On budget
Other Operating Expenses	47.4	61.0	(13.6)	(28.7%)	Unfavourable variance due to higher consumption variance of \$0.1M due to 2% higher consumption forecast to budget. Higher fuel costs of \$9.9M due to YTD price averaging \$1.56/L compared to \$1.00/L budget. September only averaged \$1.54/L \$2.0M higher maintenance costs due to increased bus parts costs, maintenance on aged buses and foreign exchange rate.
Labour and Benefits	153.1	144.1	9.08	5.9%	Due to vacancies in union positions due to higher LTD, attrition and capacity constraints on recruiting and training
Total Net Cost before Administrative and Support Costs	88.7	106.5	(17.81)	(20.1%)	
Administrative and Support Costs	1.3	1.3	0.00	0.0%	On budget
Total Net Cost	89.9	107.7	(17.8)	(19.8%)	

Parks Forestry & Environment

Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(5.7)	(6.9)	1.2	20.9%	Favourable variance mainly due to increase in grant funding opportunities, plus park permits and leases, sport field permits and fuel sales at marina and site plan applications
Other Operating Expenses	15.0	17.9	(2.9)	(19.1%)	Unfavorable variance primarily due to inflationary cost increases and COVID related cleaning of park washrooms, repair work to Credit village marina docks System, Ontario Summer Games field work, Fuel costs, Truck and Trailer rentals and general increase in cost of goods
Labour and Benefits	28.8	29.4	(0.6)	(2.2%)	Unfavourable labour variance due to reduced capital chargeback, increase in labour costs for weather emergencies.
Total Net Cost before Administrative and Support Costs	38.1	40.4	(2.3)	(6.1%)	
Administrative and Support Costs	0.4	0.4	(0.0)	(0.0%)	
Total Net Cost	38.5	40.8	(2.3)	(6.0%)	

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Mississauga Library

Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(1.8)	(1.5)	(0.4)	(19.2%)	Unfavourable variance primarily due to overall reduced foot traffic in Libraries as a result of previous years COVID-19 impacts, with gradual resumption of full service
Other Operating Expenses	8.6	8.1	0.5	6.0%	Favourable variance mainly driven by \$0.2M reduction in materials and supplies costs with end of Open Window Hub donation, \$0.33M savings in staff development costs and equipment costs
Labour and Benefits	22.6	21.7	0.9	4.0%	Favourable variance primarily related to full time vacancy savings which is partially offset by additional part-time labour
Total Net Cost before Administrative and Support Costs	29.4	28.3	1.1	3.6%	
Administrative and Support Costs	0.5	0.5	0.0	0.0%	
Total Net Cost	29.9	28.8	1.1	3.6%	

General Government Services

Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(20.5)	(17.6)	(2.9)	(13.9%)	Unfavourable variance due to limited trials and closure from COVID-19.
Other Operating Expenses	12.0	12.7	(0.8)	(6.5%)	Unfavourable variance of (\$0.8M) mainly due to over expenditures in Contractor and Professional Services in Legal Services of (\$1.6M). This is partially offset by \$0.8M favourable variance due to limited trials and use of judiciary services and interpreters as a result of COVID-19.
Labour and Benefits	59.9	55.5	4.4	7.3%	Favourable labour forecast is expected due to full time vacancies.
Total Net Cost before Administrative and Support Costs	51.3	50.6	0.7	1.4%	
Administrative and Support Costs	0.1	0.1	0.0	0.0%	On Budget
Total Net Cost	51.4	50.7	0.7	1.4%	

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Facilities & Property Management

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Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(0.4)	(0.3)	(0.1)	(19.4%)	Unfavourable variance due to lost room rental revenue at City Hall and Central Library impacted by COVID.
Other Operating Expenses	9.8	10.7	(0.9)	(9.2%)	(\$0.7M) unfavourable variance due to increased maintenance demands for mold abatements and various structural repairs (\$0.3M) unfavourable variance due to increased costs for utilities \$0.1M favourable variance due to reduced third party guard services
Labour and Benefits	16.9	15.5	1.4	8.3%	Favourable variance due to vacancies in various positions because of retirements and the Central Library closure.
Total Net Cost before Administrative and Support Costs	26.4	25.9	0.4	1.6%	
Administrative and Support Costs	(1.8)	(1.8)	0.0	0.0%	On budget
Total Net Cost	24.6	24.1	0.4	1.8%	

Recreation

Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(60.1)	(43.0)	(17.1)	(28.5%)	Unfavourable variance mainly because of gradual reopening of facilities and reduced program offerings (due to demand and part-time staffing limitations).
Other Operating Expenses	29.7	26.0	3.7	12.5%	Favourable variance mainly driven by savings in \$0.4M advertising costs, \$2M materials and supplies, \$0.6M professional and contractor costs and \$0.4M miscellaneous costs, as a result of gradual reopening of facilities and reduced program offerings
Labour and Benefits	59.0	50.6	8.4	14.3%	Favourable variance in temp labour is primarily driven by gradual reopening of facilities and reduced program offerings; full time surplus is primarily related to vacancies and salary differential for replacement hires.
Total Net Cost before Administrative and Support Costs	28.6	33.6	(5.0)	(17.3%)	
Administrative and Support Costs	(0.3)	(0.3)	0.0	0.0%	
Total Net Cost	28.3	33.3	(5.0)	(17.5%)	

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Information Technology

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Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(1.2)	(1.4)	0.2	16.2%	Favourable variance of \$0.2M driven by higher than budgeted recoveries.
Other Operating Expenses	10.5	10.2	0.3	2.7%	Favourable variance of \$0.3M due to deferral of expenses as a result of accounting treatment of invoices crossing over years.
Labour and Benefits	25.4	25.4	0.0	0.0%	On budget.
Total Net Cost before Administrative and Support Costs	34.8	34.3	0.5	1.4%	
Administrative and Support Costs	(1.5)	(1.5)	0.0	0.0%	
Total Net Cost	33.2	32.8	0.5	1.4%	

Planning & Building

Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(16.9)	(22.9)	6.0	35.4%	\$6M favourable variance mainly driven by ~\$3.5M Building Permit Revenue and \$2.5M Development Design General Fees & Service Charges
Other Operating Expenses	3.4	8.8	(5.4)	(158.7%)	Unfavourable variance is driven by a forecasted transfer to the Building Permit Revenue Stabilization Reserve (subject to approval and in accordance with City policy)
Labour and Benefits	24.7	25.0	(0.2)	(1.0%)	On budget
Total Net Cost before Administrative and Support Costs	11.2	10.8	0.4	3.2%	
Administrative and Support Costs	0.0	0.0	0.0	0.0%	
Total Net Cost	11.2	10.8	0.4	3.2%	

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Culture

Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(14.3)	(11.7)	(2.6)	(18.3%)	Unfavourable variance of \$2.1M is primarily due to film revenue driven by reduced filming by Omicron productions; delayed opening of Meadowvale Theatre contributes to an additional unfavourable variance of \$0.3M
Other Operating Expenses	10.0	9.1	0.9	9.2%	Favourable variance is primarily due to cancelled and modified events in Paramount Fine Food Centre and Living Art Centre, related to reduced cleaning/security/logistics.
Labour and Benefits	9.3	8.5	0.8	8.6%	Favourable variance driven by COVID-19 labour savings due to reduced or cancelled events as well as surplus related to full time vacancies and salary differential for replacement hires.
Total Net Cost before Administrative and Support Costs	5.0	5.9	(0.9)	(17.8%)	
Administrative and Support Costs	0.1	0.1	0.0	0.0%	
Total Net Cost	5.1	6.0	(0.9)	(17.5%)	

Mayor & Council

Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(0.3)	(0.3)	0.0	0.0%	On budget
Other Operating Expenses	1.0	1.0	0.0	0.0%	On budget
Labour and Benefits	4.4	4.4	0.0	0.0%	On budget
Total Net Cost before Administrative and Support Costs	5.1	5.1	0.0	0.0%	
Administrative and Support Costs	0.0	0.0	0.0	0.0%	
Total Net Cost	5.1	5.1	0.0	0.0%	

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Regulatory Services

Item (\$ Millions)	2022 Budget	2022 Year-End Forecast	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(18.7)	(14.9)	(3.8)	(20.4%)	Unfavorable variances as a result of decreased revenues are mainly due to impact of COVID-19: \$2.9M Parking Revenue/APS \$0.15M Business and Bingo licensing \$0.25M Transportation Network Companies (TNC) \$0.1M Mobile Licensing \$0.22M Animal Services Pet Licensing \$0.2M Other unfavourable variances
Other Operating Expenses	2.8	2.4	0.4	14.3%	Favourable variances due to savings throughout the division
Labour and Benefits	16.6	16.0	0.6	3.6%	Gapping due to vacant positions
Total Net Cost before Administrative and Support Costs	0.6	3.4	(2.83)	(458.8%)	
Administrative and Support Costs	0.2	0.2	0.00	0.0%	On budget
Total Net Cost	0.8	3.6	(2.8)	(356.2%)	

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Corporate Transactions

Item (\$ Millions)	2022 Budget	2022 Year-End Actuals	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(147.0)	(128.6)	(18.4)	(12.5%)	\$0.8M Increase in P.I.L.T revenues due to higher assessment values and a new property for the National Research Council of Canada \$5.2M Tax revenues increase due to supplementary tax payments and interest earned on tax penalties (\$21.1M) P.I.L.T-GTAA revenue losses, based on 2020 passenger count (\$0.9M) Loss of MAT revenue due to COVID (offset by transfer to reserve fund below) (\$2.3M) Transfer from reserve fund for debt expenses required because of timing differences (offset by debt expense below)
Other Operating Expenses	203.2	206.5	(3.3)	(1.6%)	\$2.3M Debt expense due to timing differences (offset by transfer from reserve fund above) \$0.9M Less contribution to MAT Reserve fund due to COVID (offset by less revenue above) \$0.1M favourability in bank fees expenditures \$0.2M New tax allowance established for Bell Canada \$0.2M favourability in property, aviation, environmental and bus repair insurance claims offset by increase in municipal liability and third party bus insurance claims expenses due to volume of closing files (\$6.6M) Tax assessment appeals settlements aligned with 2021 actuals (\$0.45M) Increased professional fees due to Integrity Commissioner investigation
Labour and Benefits	9.5	9.1	0.4	4.2%	\$0.3M Favorable on Retiree Benefits due to less retirement \$0.1M Favourable on Career Development (\$2.2M) Unfavourable variance due to Severance Obligations which completely off-set by contingency
Total Net Cost before Administrative and Support Costs	65.7	87.0	(21.3)	(32.4%)	
Administrative and Support Costs	0.0		0.0	0.0%	
Total Net Cost	65.7	87.0	(21.3)	(32.4%)	
City Grand Total Net Cost	583.4	635.9	(52.5)	(9.0%)	

Note: Numbers may not add due to rounding.